

**FLORIDA HIGH SCHOOL FOR ACCELERATED  
LEARNING – GREATER MIAMI CAMPUS, INC.  
d/b/a NORTH GARDENS HIGH SCHOOL**

**A Charter School and Component Unit of the  
District School Board of Miami-Dade County, Florida**

**Financial Statements  
with Independent Auditor's Reports Thereon**

**June 30, 2021**



**McCrary & Associates**  
CERTIFIED PUBLIC ACCOUNTANTS

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**FLORIDA HIGH SCHOOL FOR ACCELERATED  
LEARNING – GREATER MIAMI CAMPUS, INC.  
d/b/a NORTH GARDENS HIGH SCHOOL**

**MANAGEMENT'S DISCUSSION AND ANALYSIS**

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Management of Florida High School for Accelerated Learning – Greater Miami Campus, Inc. d/b/a North Gardens High School (the "School") offers the following narrative overview and analysis of the financial activities of the School for the fiscal year ended June 30, 2021.

Management's discussion and analysis is included at the beginning of the School's basic financial statements to provide the past and current position of the School's financial condition. This summary should not be taken as a replacement for the audit, which consist of the basic financial statements and other supplemental information.

**FINANCIAL HIGHLIGHTS**

Based on the following financial and academic highlights, the School had a very successful year:

- ❖ For the fiscal year ended June 30, 2021, the approximate net position is \$2,107,000 which is an increase from 2020 of approximately \$660,000 due to the current year surplus. The cash and current assets also increased due to the surplus.
- ❖ Total governmental fund balance at the end of fiscal 2021 is approximately \$1,897,000 due to the net increase in fund balance of \$562,000.

**OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis is intended to serve as an introduction to School's basic financial statements. The School's basic financial statements consist of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. The basic financial statements present two different views of the School through the use of government-wide statements and fund financial statements. In addition to the basic financial statements, this report contains other supplemental information that will enhance the understanding of the financial condition of the School. This document also includes the Independent Auditor's' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements in Accordance with *Government Auditing Standards*, as well as the management letter required by the Rules of the Auditor General, Chapter 10.850, *Audits of Charter Schools and Similar Entities*.

**Government-Wide Financial Statements**

The government-wide financial statements are designed to provide a broad overview of the School's finances, similar in format to a financial statement of a private-sector business. The government-wide statements provide short and long-term information about the School's financial status as a whole.

The two government-wide statements report the School's net position and the current year changes. The net position is the difference between the School's total assets and total liabilities. Measuring the net position is one way to evaluate the School's financial condition.

The government-wide statements are divided into three categories: 1) governmental activities, 2) business-type activities, and 3) component units. The governmental activities include the School's basic services. The business-type activities are those services that the School charges for that are not directly related to the School's mission. For the year ended June 30, 2021, the School had no business-type activities or component units.

## **Fund Financial Statements**

The fund financial statements provide a more detailed look at the School's most significant activities. A fund is a grouping of related accounts used to maintain control over resources segregated for specific activities or objectives. All of the operations of the School are presented in governmental funds only.

Governmental funds are used to account for those functions reported as governmental activities in the government-wide financial statements. The School's basic services are accounted for in governmental funds. These funds focus on how assets that can readily be converted into cash flow in and out, and what monies are left at year-end will be available for spending in the next year. Governmental funds are reported using an accounting method called *modified accrual accounting*. This method also has a current financial resources focus. As a result, the governmental fund financial statements provide a detailed short-term view of the financial resources available to finance the School's programs. The relationship between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is described in reconciliations that is a part of the fund financial statements.

The School adopts an annual budget for its general fund, as required by the Florida Statutes. The budget is legally adopted by management of the School and its Board. A budgetary comparison schedule has been included as part of the required supplementary information. The budgetary comparison schedules show three columns: 1) the original and final budget as adopted by the Board, 2) the actual resources, charges and ending balances in the general fund, and 3) the variance between the final budget and the actual resources and charges.

## **Notes to Financial Statements**

The notes to financial statements provide additional information essential to the full understanding of the information reported in the government-wide and fund financial statements. The notes to the financial statements start on page 15 of this report.

This report also includes the Independent Auditor's Report on Internal Control Over Financial Reporting and On Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*, as well as the management letter required by the Rules of the Auditor General, Chapter 10.850, *Audits of Charter Schools and Similar Entities*.

## GOVERNMENT-WIDE ANALYSIS OF THE SCHOOL

The School's combined net position as of June 30, 2021 and 2020 is summarized as follows:

	<u>Governmental Activities</u>		
	<u>2021</u>	<u>2020</u>	<u>Variances</u>
Current and other assets	\$ 2,180,393	\$ 1,547,058	\$ 633,335
Capital assets, net	209,639	111,572	98,067
Total Assets	<u>2,390,032</u>	<u>1,658,630</u>	<u>731,402</u>
Current and other liabilities	<u>283,170</u>	<u>212,061</u>	<u>71,109</u>
Total Liabilities	<u>283,170</u>	<u>212,061</u>	<u>71,109</u>
Net position:			
Invested in capital assets, net of related debt	209,639	111,572	98,067
Unrestricted	<u>1,897,223</u>	<u>1,334,997</u>	<u>562,226</u>
Total Net Position	<u>\$ 2,106,862</u>	<u>\$ 1,446,569</u>	<u>\$ 660,293</u>

The change in current assets is due to an increase in cash balances, which is a result of the current year operating surplus. The increase in capital assets is a result of the current year capital additions exceeding depreciation expense. The increase in total net position is due to the current year operating surplus.

## Changes in Net Positions

The School's total revenues exceeded total expenses by approximately \$660,000 and \$497,000 in fiscal 2021 and 2020, respectively —see table below.

	<b>Governmental Activities</b>		
	<b>2021</b>	<b>2020</b>	<b>Variances</b>
Revenue:			
Federal sources passed through local school district	\$ 194,872	\$ 23,475	\$ 171,397
State and local sources	3,069,690	2,843,642	226,048
Contributions and other revenues	7,127	34,548	(27,421)
Total revenues	<u>3,271,689</u>	<u>2,901,665</u>	<u>370,024</u>
Expenses:			
Instruction	652,031	496,041	155,990
Pupil personnel services	370,447	406,213	(35,766)
Board	40,092	28,178	11,914
General administration	80,969	85,157	(4,188)
School administration	917,647	835,370	82,277
Food services	-	253	(253)
Central services	1,765	2,368	(603)
Transportation	-	49,434	(49,434)
Operation of plant	451,267	397,759	53,508
Maintenance of plant	97,178	103,878	(6,700)
Total expenses	<u>2,611,396</u>	<u>2,404,651</u>	<u>206,745</u>
Change in net position	<u>\$ 660,293</u>	<u>\$ 497,014</u>	<u>\$ 163,279</u>

The increase in federal sources passed through local school district is the result of the Cares Act Provider Relief Fund awarded to local educational agencies to address the impact of Covid-19. The change in state and local sources is due to an increase in student enrollment from the prior year. The School's 2021 enrollment was 413 students, up from 379 students in 2020. The increase in instruction and school administration is a result of the increase in student enrollment.

## CAPITAL ASSET AND DEBT ADMINISTRATION

### Capital Assets

At the end of fiscal 2021, the School invested \$209,639 in capital assets, net of accumulated depreciation of \$557,818.

As of June 30, 2021 and 2020 comparative information regarding the School's capital assets is as follows:

	<b>Governmental Activities</b>		
	<b>2021</b>	<b>2020</b>	<b>Variances</b>
Leasehold improvements	\$ 163,253	\$ 163,253	\$ -
Furniture, fixtures and equipment	604,204	471,667	132,537
	<u>767,457</u>	<u>634,920</u>	<u>132,537</u>
Less-accumulated depreciation	557,818	523,348	34,470
Total capital assets	<u>\$ 209,639</u>	<u>\$ 111,572</u>	<u>\$ 98,067</u>

This year's major capital asset additions included the following:

- Student workstations - \$90,650
- Computers and other equipment - \$27,461
- Cameras and monitors - \$10,279
- Metal detectors - \$4,147

More detailed information about the School's capital assets is presented in Note 4 to the financial statements.

### Long-Term Liabilities

For the year ended June 30, 2021, the School did not have any long term liabilities.

## **GENERAL FUND BUDGETARY HIGHLIGHTS**

In the general fund, actual revenues exceeded budgeted amounts by approximately \$134,000. Actual expenditures were less than budgeted expenditures by approximately \$220,000, exclusive of other financing sources (uses).

## **ECONOMIC FACTORS AND NEXT YEAR'S BUDGET**

### **Budget Highlights for the Fiscal Year Ending June 30, 2022**

Amounts available for appropriation in the general fund as of June 30, 2022 are budgeted to be approximately \$2,131,000, an increase of approximately \$218,000 from the actual 2021. The total general fund revenue budget of \$2,978,000 is approximately \$172,000 more than fiscal year 2021 actual.

Budgeted expenditures in the general fund are expected to increase to approximately \$2,760,000. If these estimates are realized, the School's general fund balance is expected to increase at the conclusion of fiscal 2022.

## **CONTACTING THE SCHOOL'S FINANCIAL MANAGEMENT**

This financial report is designed to provide interested parties with a general overview of the School's finances and to demonstrate the School's accountability for the money it receives. Should additional information be required, please contact ALS Education, LLC, 5850 T.G. Lee Blvd., Suite 345, Orlando, FL 32822.





## **Independent Auditor's Report**

To the Board of Directors of Florida High School for Accelerated Learning – Greater Miami Campus, Inc. d/b/a North Gardens High School, a Charter School and Component Unit of the District School Board of Miami-Dade County, Florida

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information Florida High School for Accelerated Learning – Greater Miami Campus, Inc. d/b/a North Gardens High School, a Charter School and Component Unit of the District School Board of Miami-Dade County, Florida (the School), as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the School's basic financial statements as listed in the table of contents.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the School, as of June 30, 2021, and the respective changes in financial position, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## Other Matters

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 1-6 and 29 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated August 24, 2021, on our consideration of the School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control over financial reporting and compliance.

*McCrady & Associates, PLLC*

Altamonte Springs, Florida  
August 24, 2021

**FLORIDA HIGH SCHOOL FOR ACCELERATED  
LEARNING - GREATER MIAMI CAMPUS, INC.  
d/b/a NORTH GARDENS HIGH SCHOOL**

**A Charter School and Component Unit of the  
District School Board of Miami-Dade County, Florida**

**Statement of Net Position**

**June 30, 2021**

	<b>Governmental Activities</b>
<b>ASSETS</b>	
Cash and cash equivalents	\$ 1,995,196
Due from other agencies	183,729
Prepaid expenses	1,468
Capital assets:	
Furniture, fixtures and equipment	604,204
Leasehold improvements	163,253
Less accumulated depreciation	<u>(557,818)</u>
Total capital assets, net	<u>209,639</u>
Total assets	<u><u>\$ 2,390,032</u></u>
<b>LIABILITIES</b>	
Due to management company	\$ 267,862
Other current liabilities	<u>15,308</u>
Total liabilities	<u>283,170</u>
<b>NET POSITION</b>	
Invested in capital assets, net of related debt	209,639
Unrestricted	<u>1,897,223</u>
Total net position	<u>2,106,862</u>
Total liabilities and net position	<u><u>\$ 2,390,032</u></u>

The accompanying notes to financial statements are an integral part of this statement.

**FLORIDA HIGH SCHOOL FOR ACCELERATED  
LEARNING - GREATER MIAMI CAMPUS, INC.  
d/b/a NORTH GARDENS HIGH SCHOOL**

**A Charter School and Component Unit of the  
District School Board of Miami-Dade County, Florida**

**Statement of Activities**

**For the Year Ended June 30, 2021**

		<b>Program Specific Revenues</b>			<b>Net (Expenses) Revenues and Changes in Net Position</b>
	<b>Expenses</b>	<b>Charges for Services</b>	<b>Operating Grants and Contributions</b>	<b>Capital Grants and Contributions</b>	<b>Governmental Activities</b>
Governmental Activities:					
Instruction	\$ 652,031	\$ -	\$ 9,948	\$ -	\$ (642,083)
Pupil personnel services	370,447	-	-	-	(370,447)
Board	40,092	-	-	-	(40,092)
General administration	80,969	-	-	-	(80,969)
School administration	917,647	-	-	-	(917,647)
Central services	1,765	-	-	-	(1,765)
Operation of plant	451,267	-	141,040	270,490	(39,737)
Maintenance of plant	97,178	-	43,884	-	(53,294)
Total primary government	<u>\$ 2,611,396</u>	<u>\$ -</u>	<u>\$ 194,872</u>	<u>\$ 270,490</u>	<u>(2,146,034)</u>
General revenues:					
					2,799,200
State and local sources					7,127
Contribution and other revenue					
					<u>2,806,327</u>
Total general revenues					660,293
Changes in net position					
Net position at beginning of year					<u>1,446,569</u>
Net position at end of year					<u>\$ 2,106,862</u>

The accompanying notes to financial statements are an integral part of this statement.

**FLORIDA HIGH SCHOOL FOR ACCELERATED  
LEARNING - GREATER MIAMI CAMPUS, INC.  
d/b/a NORTH GARDENS HIGH SCHOOL**

**A Charter School and Component Unit of the  
District School Board of Miami-Dade County, Florida**

**Balance Sheet - Governmental Funds**

**June 30, 2021**

	<b>General Fund</b>	<b>Capital Projects Fund</b>	<b>Other Governmental Funds</b>	<b>Total Governmental Funds</b>
<b>ASSETS</b>				
Cash and cash equivalents	\$ 1,995,196	\$ -	\$ -	\$ 1,995,196
Prepaid expenses	1,468	-	-	1,468
Due from other agencies	-	25,290	158,439	183,729
Due from other funds	183,729	-	-	183,729
Total assets	<u>\$ 2,180,393</u>	<u>\$ 25,290</u>	<u>\$ 158,439</u>	<u>\$ 2,364,122</u>
<b>LIABILITIES</b>				
Due to management company	\$ 267,862	\$ -	\$ -	\$ 267,862
Other current liabilities	15,308	-	-	15,308
Due to general fund	-	25,290	158,439	183,729
Total liabilities	<u>283,170</u>	<u>25,290</u>	<u>158,439</u>	<u>466,899</u>
<b>FUND BALANCE</b>				
Unspendable:				
Prepaid expenses	1,468	-	-	1,468
Spendable:				
Unassigned	1,895,755	-	-	1,895,755
Total fund balance	<u>1,897,223</u>	<u>-</u>	<u>-</u>	<u>1,897,223</u>
Total liabilities and fund balance	<u>\$ 2,180,393</u>	<u>\$ 25,290</u>	<u>\$ 158,439</u>	<u>\$ 2,364,122</u>

The accompanying notes to financial statements are an integral part of this statement.

**FLORIDA HIGH SCHOOL FOR ACCELERATED  
LEARNING - GREATER MIAMI CAMPUS, INC.  
d/b/a NORTH GARDENS HIGH SCHOOL**

**A Charter School and Component Unit of the  
District School Board of Miami-Dade County, Florida**

**Reconciliation of the Governmental Funds Balance Sheet  
to the Statement of Net Position**

**June 30, 2021**

<b>Total fund balance - governmental funds</b>	\$ 1,897,223
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Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported as assets in the governmental funds. The cost of the capital assets and accumulated depreciation at year end consist of:

Capital assets	767,457
Accumulated depreciation	<u>(557,818)</u>

<b>Total net position - governmental activities</b>	<u><u>\$ 2,106,862</u></u>
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The accompanying notes to financial statements are an integral part of this statement.

**FLORIDA HIGH SCHOOL FOR ACCELERATED  
LEARNING - GREATER MIAMI CAMPUS, INC.  
d/b/a NORTH GARDENS HIGH SCHOOL**

**A Charter School and Component Unit of the  
District School Board of Miami-Dade County, Florida**

**Statement of Revenues, Expenditures and  
Changes in Fund Balances of Governmental Funds**

**For the Year Ended June 30, 2021**

	<b>General Fund</b>	<b>Capital Projects Fund</b>	<b>Other Governmental Funds</b>	<b>Total Governmental Funds</b>
<b>REVENUES</b>				
Federal sources passed through local school district	\$ -	\$ -	\$ 194,872	\$ 194,872
State and local sources	2,799,200	270,490	-	3,069,690
Contributions and other revenue	7,127	-	-	7,127
Total revenues	<u>2,806,327</u>	<u>270,490</u>	<u>194,872</u>	<u>3,271,689</u>
<b>EXPENDITURES</b>				
Current:				
Instruction	642,083	-	9,948	652,031
Pupil personnel services	370,447	-	-	370,447
Board	40,092	-	-	40,092
General administration	80,969	-	-	80,969
School administration	883,177	-	-	883,177
Central services	1,765	-	-	1,765
Operation of plant	39,737	270,490	141,040	451,267
Maintenance of plant	53,294	-	43,884	97,178
Capital outlay	132,537	-	-	132,537
Total expenditures	<u>2,244,101</u>	<u>270,490</u>	<u>194,872</u>	<u>2,709,463</u>
Net changes in fund balance	562,226	-	-	562,226
Fund balance at beginning of year	1,334,997	-	-	1,334,997
Fund balance at end of year	<u>\$ 1,897,223</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,897,223</u>

The accompanying notes to financial statements are an integral part of this statement.

**FLORIDA HIGH SCHOOL FOR ACCELERATED  
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**A Charter School and Component Unit of the  
District School Board of Miami-Dade County, Florida**

**Reconciliation of the Statement of Revenues, Expenditures and  
Changes in Fund Balances of Governmental Funds  
to the Statement of Activities**

**For the Year Ended June 30, 2021**

<b>Net changes in fund balance - total governmental funds</b>	<b>\$ 562,226</b>
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Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount incurred in the current period:

Capital outlays	132,537
Depreciation	<u>(34,470)</u>

<b>Change in net position of governmental activities</b>	<b>\$ <u>660,293</u></b>
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The accompanying notes to financial statements are an integral part of this statement.



**FLORIDA HIGH SCHOOL FOR ACCELERATED  
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d/b/a NORTH GARDENS HIGH SCHOOL**

**A Charter School and Component Unit of the  
District School Board of Miami-Dade County, Florida**

**Notes to Financial Statements**

**For the Year Ended June 30, 2021**

**1 ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Organization**

Florida High School For Accelerated Learning – Greater Miami Campus, Inc., d/b/a North Gardens High School (the “School”) is a not-for-profit corporation organized pursuant to Chapter 617, Florida Statutes and the Florida Not-for-Profit Corporation Act. The governing body of the School is the not-for-profit corporation Board of Directors the (the “Board”), which is composed of four members. The School has retained a management company to operate the School (see Note 6).

The general operating authority of the School is contained in Section 1002.33, Florida Statutes. The School operates under a charter of the sponsoring school district, the District School Board of Miami-Dade County Florida, (the “School Board”). The School is considered a component unit of the School Board and meets the definition of a governmental entity under the Governmental Accounting Standards Board (“GASB”).

The School developed a philosophy of recognizing and rewarding each student as an individual. Therefore, the education program, goals and objectives, and methods of accountability toward the objectives, must be set according to the situation of each individual student.

The School has selected a self-paced, mastery based, accelerated learning program as the model to implement this philosophy. The goal of the School is to provide, for students that might not be best suited for traditional schools, a school program and educational opportunities. These students include, but are not limited to, drop-outs or those in danger of dropping out, students needing more remedial support or individual instruction than cannot be obtained in a traditional high school, and students with family or other situations that prevent attending a regular scheduled program at traditional high schools.

**Charter Contract**

The School operates under a charter granted by the School Board. The current charter expires on June 30, 2026 and may be renewed for a maximum of an additional five years, unless a longer term is required by law or by mutual written agreement between the School and the School Board. Upon the expiration of the charter, the School Board may elect not to renew the charter under grounds specified in the charter. However, the School Board may terminate the current charter at any time if good cause is shown. In the event of termination of the charter, any property purchased by the School with public funds and any unencumbered public funds revert back to the School Board.

**FLORIDA HIGH SCHOOL FOR ACCELERATED  
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**A Charter School and Component Unit of the  
District School Board of Miami-Dade County, Florida**

**Notes to Financial Statements  
(continued)**

**Basis of Presentation**

Based on the guidance provided in the American Institute of Certified Public Accountants Audit and Accounting Guide – *Audits for States and Local Governments* and provisions in the Florida Statutes, the School is considered as a governmental organization for financial statement reporting purposes. The School is required by its agreement with the School Board to use the governmental reporting model and follow the fund and accounting structure provided in the “Financial and Program Cost Accounting and Reporting for Florida Schools – The Red Book” issued by the Florida Department of Education (“FDOE”).

**Government-Wide Financial Statements**

The government-wide financial statements provide both short-term and long-term information about the School in a manner similar to a private-sector business. The statement of net position and statement of activities are designed to provide financial information about the School as a whole on an accrual basis of accounting. The statement of net position provides information about the School’s financial position, its assets and its liabilities, using an economic resources measurement focus.

The statement of activities presents a comparison between direct expenses and program revenue for each function or program of the School’s governmental activities. Direct expenses are those specifically associated with a program or function, therefore, are clearly identifiable to a particular function.

Program revenues include charges paid by the recipient of goods and services offered by the program, grants and contributions that are restricted for meeting the operational or capital requirements of a particular program. Revenues not classified as program revenues are presented as general revenues.

**Fund Financial Statements**

The governmental fund financial statements report detailed information about the School’s most significant funds, not the School as a whole. A fund is a group of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. The School uses fund accounting to ensure and demonstrate compliance with finance related requirements. Certain funds are established by law while others are created by grant agreements. The following are major individual governmental funds reported in the fund financial statements:

**FLORIDA HIGH SCHOOL FOR ACCELERATED  
LEARNING – GREATER MIAMI CAMPUS, INC.  
d/b/a NORTH GARDENS HIGH SCHOOL**

**A Charter School and Component Unit of the  
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**Notes to Financial Statements  
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- General Fund – the School's primary operating fund that accounts for all financial resources of the school, except those that are required to be accounted for in another fund.
- Capital Projects Fund – to account for all resources for the acquisition of capital items by the School purchased with capital outlay funds.
- Special Revenue Fund – to account for the proceeds of specific revenues sources that are restricted or committed to expenditures for a specific purpose, including all federal grant revenues passed through the School District.

For the purpose of these statements, the general and capital projects funds are considered major funds. The special revenue fund is a non-major fund and reported as other governmental funds.

**Basis of Accounting**

Basis of accounting refers to when revenues and expenses/expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The government-wide financial statements are reported using the accrual basis of accounting. Revenues are recognized when earned and expenses/expenditures are recognized when a liability is incurred, regardless of the timing the related cash flows take place.

The governmental funds basic financial statements are reported using the modified accrual basis of accounting. Under this method, revenues are recognized when they become measurable and available. Revenues are considered to be available when they are collectible within a current period. The School considers revenues to be available if they are collected within 60 days after the end of the current fiscal year. When grant terms provide that the expenditure of resources is the prime factor for determining eligibility for Federal, State, and other grant resources, revenues is recognized at the time the expenditure is made.

Expenditures are recorded when the related fund liability is incurred, except for principal and interest on long-term debt, claims and judgments, and compensated absences, which are recognized when due. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds from the acquisition of long-term debt are reported as other financing sources.

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**Budgetary Basis Accounting**

Budgets are prepared using the modified accrual basis of accounting and the governing board must approve all budgets and amendments. During the fiscal year, expenditures were controlled at the object level. Budgets may be amended by resolution of the Board prior to the date of the annual report.

**Cash and Cash Equivalents**

The School's cash and cash equivalents consist primarily of demand deposits with financial institutions.

As Florida Statutes and the School's policy require, all deposits must be made into and held by financial institutions designated by the treasurer of the State of Florida as qualified public depositories as defined by Chapter 280 of the Florida Statutes. This statute requires that every qualified public depository institution maintain eligible collateral to secure the public entity's funds. The minimum collateral to be pledged by the institution, the collateral eligible for pledge, and reporting requirements of the qualified public depositor to the treasurer is defined by the ability of the institution to guarantee deposits made by members of the pool should the need arise. The School's deposits are held in a qualified public depository. They are covered by the collateral pool as the School has identified itself as a public entity at June 30, 2021.

**Interfund Receivables and Payables**

Activities between the funds that are representative of lending/borrowing arrangements or capital asset transactions outstanding at the end of the fiscal year are referred to as due to/from other funds. At June 30, 2021, the general fund had interfund receivables of \$183,729 while the capital projects and other governmental funds had interfund payables of \$25,290 and \$158,439 respectively, which are related to amounts paid by the general fund on behalf of the capital projects and other governmental funds.

**Capital Assets and Depreciation**

The School's capital assets with useful lives of more than one year are stated at historical cost and reported in the statement of net position in the government-wide financial statements. Donated capital assets are recorded at their estimated fair value on the date donated. The School capitalizes assets with a cost of \$750 or more. Expenditures of normal maintenance and repair that do not add to the asset value or extend the useful life are not capitalized. Depreciation is computed using the straight-line method. Estimated useful lives of the assets are as follows:

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	<u><b>Years</b></u>
Leasehold improvements	10 - 39
Furniture, fixtures and equipment	3 – 7

Information related to the change in capital assets is described in Note 4.

**Net Position and Fund Balance Classifications**

*Government-wide financial statements*

The net position is classified and reported in three components:

- Investment in capital assets, net of related debt – consists of capital assets, net of accumulated depreciation, and reduced by the outstanding balances of any borrowings that are specifically attributed to the acquisition or improvement of those assets.
- Restricted – consists of amounts with constraints placed on their use either by external groups such as creditors, grantors, contributors, laws or regulations of other governments. As of June 30, 2021, the School did not have any restricted amounts.
- Unrestricted – all other amounts that do not meet the definition of “restricted” or “invested in capital assets, net of related debt.”

*Fund financial statements*

GASB Codification Section 1800.142, *Fund Balance Reporting and Governmental Fund Type Definitions*, defines the different types of fund balances that a governmental entity must use for financial reporting purposes. GASB requires the fund balance amounts to be reported within one of the following fund balance categories:

- Nonspendable – fund balance associated with inventories, prepaid expenses, long-term loans and notes receivable, and property held for resale (unless the proceeds are restricted, committed or assigned). All nonspendable fund balances at year end relate to assets that are in nonspendable form.
- Restricted – fund balance that can be spent only for the specific purposes stipulated by the constitution, external resource providers, or through enabling legislation.
- Committed – fund balance that can be used only for the specific purposes determined by a formal action of the School’s Board of Governance.
- Assigned – fund balance that is intended to be used by the School’s management for specific purposes but does not meet the criteria to be classified as restricted or committed.
- Unassigned – fund balance that is the residual amount for the School’s general fund and includes all spendable amounts not contained in the other classifications.

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This statement also clarifies the definition of the special revenue fund to denote it may be used to account for the proceeds of specific revenue sources (other than trusts for individual, private organizations or other governmental agencies or for major capital projects) legally restricted to expenditures for specified purposes.

**Order of Fund Balance Spending Policy**

The School's policy is to apply expenditures against nonspendable fund balance, restricted fund balance, committed fund balance, assigned fund balance, and unassigned fund balance at the end of the fiscal year. First, nonspendable fund balances are determined. Then restricted fund balances for specific purposes are determined (not including nonspendable amounts). Any remaining fund balance amounts for the non-general funds are to be classified as restricted fund balance. It is possible for the non-general funds to be classified as restricted fund balance. It is possible for the non-general funds to have negative unassigned fund balance when nonspendable amounts plus the amount of restricted fund balances for specific purposes exceed the positive fund balance for the non-general fund.

**Revenue Sources**

Revenues for operations are received primarily from the School Board, pursuant to the funding provisions included in the School's charter. In accordance with the funding provisions of the charter and Section 1002.33, Florida Statutes, the School reports the number of full-time equivalent (FTE) students and related data to the School Board. The School Board receives a 5% administrative fee from the School, which is withheld from the respective FEFP payments. The administrative expense is reflected as a general administration expense/expenditure in the accompanying statement of activities and statement of revenues, expenditures and changes in fund balances – governmental funds. The administrative fee is calculated on the FEFP revenue up to 250 students.

Under provisions of Section 1011.62, Florida Statutes, the School Board reports the number of students and related data to the FDOE for funding through the FEFP. Funding for the School is adjusted during the year to reflect the revised calculations by the FDOE under the FEFP and the actual weighted full-time equivalent students reported by the School during the designated full-time equivalent student survey period. The FDOE may also adjust subsequent fiscal period allocations based on an audit of the School's compliance in determining and reporting FTE and related data. Generally, such adjustments are treated as reductions or additions of revenues in the year when the adjustments are made.

The basic amount of funding through the FEFP under Section 1011.62 is calculated based on (1) unweighted FTE, multiplied by (2) the cost factor for each program multiplied by (3) the base student allocation established by the Florida legislature. Additional funds for exceptional students who do not have a matrix of services are provided through the guaranteed allocation designated

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in Section 1011.62(1)(e)2., Florida Statutes. For the year ended June 30, 2021, the School reported 412.89 unweighted FTE.

The School received additional funding under other federal and state grants. This assistance is generally received based on applications submitted to various granting agencies. For federal and state grants in which funding is awarded based on incurring eligible expenditures, revenue is recognized as the amount of eligible expenditures have been incurred. The School is also eligible for charter school capital outlay funding. The amounts received under this program are based on the School's actual and projected student enrollment during the fiscal year. Funds received under this program may only be used for lawful capital outlay expenditures.

For the year ended June 30, 2021, the School received funds under the Cares Act including Elementary and Secondary School Emergency Relief (ESSER) Funds, which provide funding designed to help organizations through disruptions caused by COVID-19, including reimbursements for costs associated with preventing, preparing for, or responding to effects of COVID-19.

**Use of Estimates**

In preparing the financial statements in conformity with accounting principles generally accepted in the United States, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities as of the date of the balance sheet and revenues and expenses/expenditures for the period presented. Actual results could differ significantly from those estimates.

**Recently Issued Accounting Pronouncements**

In January 2017, the GASB issued Statement No. 84, Fiduciary Activities, which provides additional clarity and improves guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. Fiduciary activities include the cumulative effect of any changes adopted to conform to the provisions of this guidance would be reported as a restatement of beginning net position and fund balance. The School did not identify fiduciary activities that would materially affect financial statements for this reporting period. The effective implementation date is June 30, 2021.

In June 2017, the GASB issued Statement No. 87, Leases. This pronouncement requires recognition and reporting of certain lease assets and liabilities for leases that previously were classified as operating leases. Under this pronouncement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, thereby enhancing the relevance and consistency of information about a school's leasing activities. The cumulative effect of any changes implemented to conform to this pronouncement would be reported as a restatement of beginning net position and fund balance. The School is currently evaluating the effect that

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implementation of the new standard will have on its financial statements. The effective implementation date is June 30, 2021.

In June 2018, the GASB issued Statement No. 89, Capitalized Interest. GASB would now require interest costs incurred during the construction period to be recognized as an expense in the period in which the cost is incurred under the economic resource measurement focus. The effective implementation date is June 30, 2021.

However, the GASB issued in May 2020, Statement No 95, Postponement of the Effective Dates of Certain Authoritative Guidance, due to the ramifications of the Pandemic. This pronouncement was effective immediately upon issuance. The School will continue to evaluate these pronouncements with their current situation.

## **2 FAIR VALUE MEASUREMENTS**

Accounting principles generally accepted in the United States (GAAP) define fair value for an investment generally as the price an organization would receive upon selling the investment in an orderly transaction to an independent buyer in the principal or most advantageous market for the investment. The information available to measure fair value varies depending on the nature of each investment and its market or markets. Accordingly, GAAP recognizes a hierarchy of "inputs" an organization may use in determining or estimating fair value. The inputs are categorized into "levels" that relate to the extent to which an input is objectively observable and the extent to which markets exist for identical or comparable investments. In determining or estimating fair value, an organization is required to maximize the use of observable market data (to the extent available) and minimize the use of unobservable inputs. The hierarchy assigns the highest priority to unadjusted quoted prices in active markets for identical items (Level 1 inputs) and the lowest priority to unobservable inputs (Level 3 inputs).

The fair value hierarchy distinguishes between independent observable inputs and unobservable inputs used to measure fair value as follows:

*Level 1:* Quoted prices (unadjusted) in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date.

*Level 2:* Inputs other than quoted market prices included within Level 1 that are observable for an asset or liability, either directly or indirectly.

*Level 3:* Unobservable inputs for an asset or liability. Level 3 inputs should be used to measure fair value to the extent that observable level 1 or 2 inputs are not available.



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This statement requires disclosures to be made about fair value measurements, the level of fair value hierarchy, and valuation techniques. The School's significant financial instruments are cash, accounts receivable, accounts payable, short term borrowings, and other short term assets and liabilities. For these financial instruments (Level 1), carrying values approximate fair value because of the short maturity of these instruments.

**3 DUE FROM OTHER AGENCIES**

Due from other agencies included in the accompanying financial statements includes \$25,290 in capital outlay and is due from the Florida Department of Education and \$158,439 of Cares Act funds receivable from the School Board. Based on the sources of funds, management has evaluated the collectability and an allowance for doubtful accounts is not considered necessary.

**4 CAPITAL ASSETS**

Capital asset activity during the year ended June 30, 2021 was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
<b>Capital assets:</b>				
Leasehold improvements	\$ 163,253	\$ -	\$ -	\$ 163,253
Furniture, fixtures and equipment	471,667	132,537	-	604,204
Total capital assets	634,920	132,537	-	767,457
<b>Accumulated depreciation:</b>				
Leasehold improvements	(99,617)	(16,166)	-	(115,783)
Furniture, fixtures and equipment	(423,731)	(18,304)	-	(442,035)
Total accumulated depreciation	(523,348)	(34,470)	-	(557,818)
Capital assets, net	<u>\$ 111,572</u>	<u>\$ 98,067</u>	<u>\$ -</u>	<u>\$ 209,639</u>
<b>Depreciation expense:</b>				
Operation of plant			\$ 34,470	
Total governmental activities depreciation expense			<u>\$ 34,470</u>	

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**5 SCHEDULE OF STATE AND LOCAL REVENUE SOURCES**

The following is a schedule of state and local revenue sources:

**District School Board of Miami-Dade County, Florida:**

Florida Education Finance Program	\$ 1,856,381
Class size reduction	382,563
Discretionary millage funds	291,656
Capital outlay	270,490
Supplemental academic instruction	138,627
Teachers salary increase allocation	58,166
ESE guaranteed allocation	54,109
Instructional materials	32,010
Safe school	28,568
Reading allocation	17,000
Total funds compression allocation	16,997
Mental health assistance allocation	14,007
Digital classroom allocation	228
Prior year adjustment	27
Proration to appropriation	(8,259)
Funding adjustment	(82,880)
	<hr/>
Total	\$ 3,069,690

The administrative fee paid to the School Board during the year ended June 30, 2021 totaled \$84,475, which is reflected as a general administration expense/expenditure in the accompanying statement of activities and statement of revenues, expenditures and changes in fund balances – governmental funds.

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**6 MANAGEMENT AND EDUCATIONAL AGREEMENTS**

**Management Services Agreement**

The School has entered into a contractual agreement with Accelerated Learning Solutions, Inc., a Tennessee Corporation, to provide management and consulting services to the School. The management services agreement commenced January 2011 for an initial five year term and was renewed in July 2016 for an additional 10 year term. As of May 22, 2020, the agreement was assumed by ALS Education, LLC, a Delaware Limited Liability Company (“ALS” or the “Company”). The management services agreement is subject to a notice of intent not to renew six months prior to its anniversary by either party. Under the terms of the agreement, since the third year of the School’s operations, the School is charged fees for services of eleven percent (11%) of the School’s qualified gross revenues. Qualified gross revenues include various state, federal and local source revenues with certain exceptions. Qualified gross revenues exclude student fees, PTA/PTO income and any state or federal funding that is meant to be a reimbursement of expenditures on a dollar for dollar basis.

In return for the fees ALS shall be responsible for providing management and consulting services in the areas of financial operations, facility and equipment procurement and maintenance, curriculum assessment and evaluation, technology and operational support, human resources and student recruitment.

The contract may be terminated by the School for non-renewal of the charter with the School Board and for breaches of contract terms which have not been cured within ninety days of written notice at the time of the contract breach. The contract may be terminated by ALS for fiscal year operating deficits (excluding the first year of operations), failure to pay fees due to ALS, material changes in federal or state funding, or other material breaches of the contract terms by the School which have not been cured within ninety days of written notice at the time of the contract breach.

For the year ended June 30, 2021, the School incurred approximately \$298,000 of management fees and is reflected as a school administration expense/expenditure in the accompanying statements of activities and statement of revenues, expenditures and changes in fund balances – governmental funds.

**Educational Services Agreement**

The School has also entered into a contractual agreement with Accelerated Learning Solutions, Inc. to provide educational services to the School. The agreement commenced January 2011 for an initial five year term and was renewed in July 2016 for an additional 10 year term. Effective May 22, 2020, the educational services agreement was also assumed by ALS Education, LLC. The educational services agreement is subject to a notice of intent not to renew which requires an election six months prior to its anniversary by either party. Under the terms of the agreement,

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the School is charged fees for services of three percent (3%) of the School's qualified gross revenues as defined above. In addition, the School must pay ALS all salary and hourly benefit costs of the personnel employed by ALS for the School, and all direct, third party costs incurred by ALS in connection with providing the educational program services.

In return for the above fees the Company shall be responsible for providing the educational program for the School subject to the approval of the School and consistent with the mission set forth in the School's charter. The Company shall also recruit, select and employ the School's principal and other personnel deemed necessary by the Company and the School for the School's operations.

The contract may be terminated by the School for non-renewal of the charter with the School Board and for breaches of contract terms which have not been cured within ninety days of written notice at the time of the contract breach. The contract may be terminated by the Company for fiscal year operating deficits (excluding the first year of operations), failure to pay fees due to the Company, material changes in federal or state funding, or other material breaches of contract terms by the School which have not been cured within ninety days of written notice at the time of the contract breach.

For the year ended June 30, 2021, the School incurred approximately \$82,000 of educational contract services (3%) and is reflected as a school administration expense/expenditure in the accompanying statements of activities and statement of revenues, expenditures and changes in fund balances – governmental funds.

**Due to Management Company**

Due to management company of approximately \$259,000 is included in the accompanying financial statements. The amount due to ALS Education, LLC includes the management and education service fees, as described above and \$167,000 related to other facilities and operating costs incurred by the School in June 2021.

**7 RISK MANAGEMENT PROGRAM**

Workers' compensation coverage, health and hospitalization, general liability, professional liability and property coverage are being provided through purchased commercial insurance with minimum deductibles for each line of coverage. Settled claims resulting from these risks have not historically exceeded commercial coverage.

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**Notes to Financial Statements  
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**8 COMMITMENTS AND CONTINGENT LIABILITIES**

**Lease commitment**

The School exercised an option for a lease agreement effective May 29, 2020, for a term commencing September 1, 2020 and expiring June 30, 2026. Minimum monthly base rent shall be \$11,814 per month plus estimated operating expenses of \$5,583 per month. Base rent will increase 1.5% annually.

Future minimum lease payments, including the annual increases are as follows:

<b>Year Ended June 30:</b>		
2022	\$	143,541
2023		145,695
2024		147,880
2025		150,098
2026		152,350
<hr/>		
Total	\$	<u>739,564</u>

**Retirement benefits**

The School does not provide post-retirement benefits to retired employees. All employees are employees of the management company and benefits are the management company's sole responsibility.

**Grants**

The School participates in state and federal grant programs, which are governed by various rules and regulations of the grantor agencies. Costs charged to the respective grant programs are subject to audit and adjustment by the grantor agencies; therefore, to the extent that the School has not complied with the rules and regulations governing the grants, refunds of any money received may be required and the collectability of any related receivable at year end may be impaired.

Management believes there are no significant contingent liabilities related to compliance with the rules and regulations governing the respective grants; therefore, no provision has been recorded in the accompanying financial statements for such contingencies.

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**Notes to Financial Statements  
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**Legal Matters**

In the normal course of conducting its operations, the School occasionally becomes party to various legal actions and proceedings. In the opinion of management, the ultimate resolution of such legal matters will not have a significant adverse effect on the accompanying financial statements.

**9 RELATED PARTIES**

The School is related to Florida High School for Accelerated Learning – Miami Campus, Inc., d/b/a Green Springs Charter High School, Florida High School for Accelerated Learning – Miami Campus, Inc., d/b/a Kendall Greens High School, and Florida High School for Accelerated Learning – Miami-Dade Campus, Inc., d/b/a North Park Charter High School by common Board of Directors. The Schools shared certain board costs throughout the year as well.

**10 INCOME TAXES**

The School qualifies as a tax-exempt organization under Internal Revenue Code Section 501(c)(3), and is therefore, exempt from income taxes. Accordingly, no tax provision has been made in the accompanying financial statements. Additionally, no uncertain tax positions have been made requiring disclosure in the related notes to the financial statements. The School's income tax returns for the past three tax years are open for examination by tax authorities and may change upon examination.

**11 SUBSEQUENT EVENTS**

In accordance with GASB Codification Section 2250.106, the School has evaluated subsequent events and transactions for potential recognition or disclosure through August 24, 2021, which is the date the financial statements were available to be issued.

Management continues to evaluate the ongoing impact of the COVID-19 pandemic on the industry. The School has concluded this it is reasonably possible that the ongoing pandemic could have a negative impact on its financial position and results of operations, however, any possible impact is not readily determinable as of the date of these financial statements. The School has not recognized any provisions for possible ongoing impact in these financial statements.

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**Required Supplementary Information**

**Budgetary Comparison Schedule - General Fund**

**For the Year Ended June 30, 2021**

	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Positive (Negative) Variance</b>
<b>REVENUES</b>				
State and local sources	\$ 2,672,558	\$ 2,672,558	\$ 2,799,200	\$ 126,642
Contributions and other revenue	-	-	7,127	7,127
<b>Total revenues</b>	<b>2,672,558</b>	<b>2,672,558</b>	<b>2,806,327</b>	<b>133,769</b>
<b>EXPENDITURES</b>				
Current:				
Instruction	773,255	773,255	642,083	131,172
Pupil personnel services	269,447	269,447	370,447	(101,000)
Board	22,000	22,000	40,092	(18,092)
General administration	80,177	80,177	80,969	(792)
School administration	1,014,162	1,014,162	883,177	130,985
Food services	50	50	-	50
Central services	-	-	1,765	(1,765)
Transportation	58,026	58,026	-	58,026
Operation of plant	175,760	175,760	39,737	136,023
Maintenance of plant	51,126	51,126	53,294	(2,168)
Capital outlay	5,000	5,000	132,537	(127,537)
<b>Total expenditures</b>	<b>2,449,003</b>	<b>2,449,003</b>	<b>2,244,101</b>	<b>204,902</b>
<b>Net changes in fund balances</b>	<b>223,555</b>	<b>223,555</b>	<b>562,226</b>	
Fund balances at beginning of year	1,334,997	1,334,997	1,334,997	
Fund balance at end of year	<u>\$ 1,558,552</u>	<u>\$ 1,558,552</u>	<u>\$ 1,897,223</u>	



**Independent Auditor's Report on Internal Control Over  
Financial Reporting and on Compliance and Other Matters Based  
On an Audit of Financial Statements Performed in Accordance  
With Government Auditing Standards**

To the Board of Directors of Florida High School for Accelerated Learning – Greater Miami Campus, Inc. d/b/a North Gardens High School, a Charter School and Component Unit of the District School Board of Miami-Dade County, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining funds for the Florida High School for Accelerated Learning – Greater Miami Campus, Inc. d/b/a North Gardens High School, a Charter School and Component Unit of the District School Board of Miami-Dade County, Florida, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the School's basic financial statements, and have issued our report thereon dated August 24, 2021.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*McCrady & Associates, PLLC*

Altamonte Springs, Florida  
August 24, 2021

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**Additional Information Required by  
Rules of the Auditor General,  
Chapter 10.850, *Audits of Charter Schools  
and Similar Entities***



McCrary & Associates  
CERTIFIED PUBLIC ACCOUNTANTS

**Management Letter as Required by Rules of the Florida Auditor General,  
Chapter 10.850, Florida Statutes, *Charter School Audits***

To the Board of Directors of Florida High School for Accelerated Learning – Greater Miami Campus, Inc. d/b/a North Gardens High School, a Charter School and Component Unit of the District School Board of Miami-Dade County, Florida

**Report on the Financial Statements**

We have audited the financial statements of Florida High School for Accelerated Learning – Greater Miami Campus, Inc. d/b/a North Gardens High School (the “School”) as of and for the fiscal year ended June 30, 2021, and have issued our report thereon dated August 24, 2021.

**Auditor’s Responsibility**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Chapter 10.850, Rules of the Auditor General.

**Other Reporting Requirements**

We have issued our Independent Auditor’s Report on Internal Control over Financial Reporting and Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*. Disclosures in that report, if applicable, which is dated, August 24, 2021, should be considered in conjunction with this management letter.

**Prior Audit Findings**

Section 10.854(1)(e)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. There were no findings or recommendations made in the preceding annual financial audit report.

**Official Title**

Section 10.854(1)(e)5. Rules of the Auditor General, requires that the name or official title of the entity be disclosed in this management letter. The official title of the entity is Florida High School for Accelerated Learning – Greater Miami Campus, Inc. d/b/a North Gardens High School. The School code is 7068.

## **Financial Condition and Management**

Sections 10.854(1)(e)2., and 10.855(11), Rules of the Auditor General, require us to apply appropriate procedures and communicate whether or not the School has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific condition(s) met. In connection with our audit, we determined that the School did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.854(1)(e)6.a. and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for the School. It is management's responsibility to monitor the School's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Section 10.854(1)(e)3., Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

## **Transparency**

Sections 10.854(1)(e)7. and 10.855(13), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether the School maintains on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes. In connection with our audit, we determined that the School maintained on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes.

## **Additional Matters**

Section 10.854(1)(e)4., Rules of the Auditor General, requires that we address noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In connection with our audit, we did not note any such findings.

## **Purpose of this Letter**

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the Board of Directors, applicable management and is not intended to be and should not be used by anyone other than these specified parties.

*McCrady & Associates, PLLC*

Altamonte Springs, Florida  
August 24, 2021

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